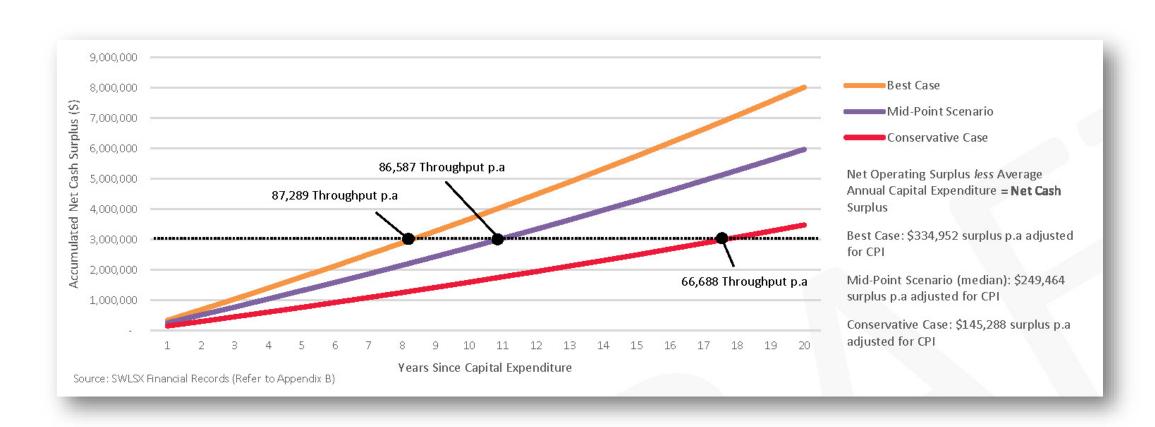


Investment and payback period

For ongoing operations of the saleyards, Council needs to invest \$5.6 million in capital expenditure.

A 2021 analysis of the capital expenditure in the saleyards found that a \$3 million investment could take eight to 17 years to recoup depending on financing arrangements and the number of cattle sold through the yards.

Forecast of time to recoup capital expenditure



The alternative selling centre - Mortlake

The analysis also found that competition from saleyards at Mortlake and Ballarat posed a greater threat to the Warrnambool saleyards than throughput requirements.

Other factors to consider

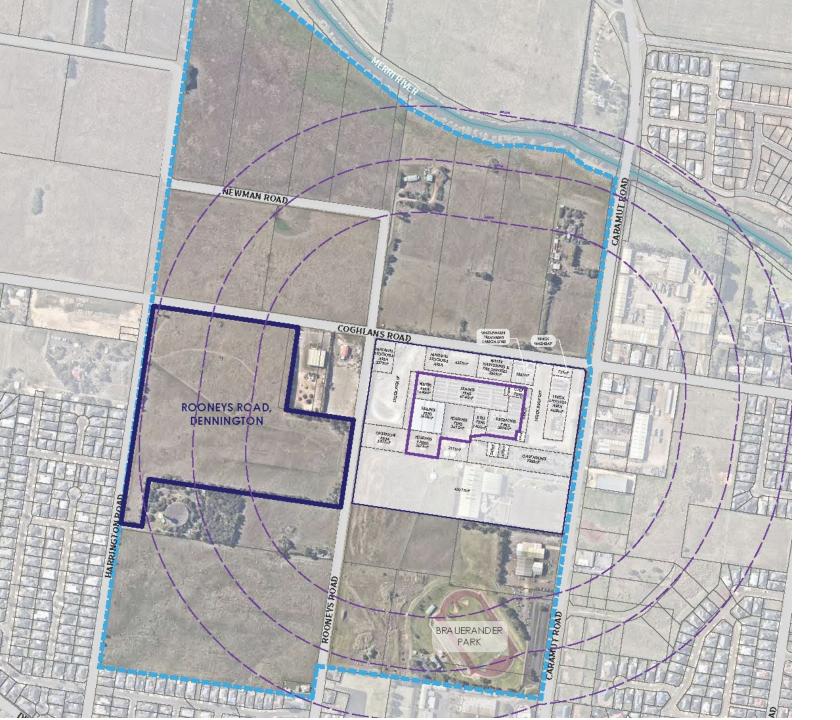
Should Council invest in a commercial operation for which there is a nearby privately owned alternative?

Do the saleyards have a long-term future in this location? There is now residential development to the west, east and north-east of the saleyards – although there remains a large buffer around the saleyards.

Where should this sit with other Council projects such as an upgrade of AquaZone, the establishment of a new community hub at Brierly Reserve and other much needed roadworks and infrastructure upgrades?

Options for closure

- Immediate closure No further investments except for normal expenditures associated with closure, which will need to be accounted for whenever the saleyards close
- Transitional closure \$160,000 in fencing and a further \$160,000 in roadworks investment required to be compliant with WorkSafe Victoria requirements



The buffer zone around the SWVLX.